Evonik Power to create.

Q4 / FY 2018 Earnings Conference Call

5 March 2019

Christian Kullmann, Chief Executive Officer

Ute Wolf, Chief Financial Officer







Succsesful divestment of Methacrylates

- Broad-based earnings growth of +10%, despite more difficult macro environment
- FCF improvement of +32% year-on-year

- Change of strategy in pension
- Change of strategy in pension assets (CTA)
- Sustainable FCF improvement
 ~€100 m p.a.

- Attractive multiple of 8.5 x
- Further reduction of cyclical businesses in our portfolio



- 1. Sale of "Methacrylates Verbund"
- 2. Financial performance Q4 / FY 2018
- 3. Outlook FY 2019



Sale of "Methacrylates Verbund"

Divestment as important step towards a more specialty & balanced portfolio

Portfolio transformation	 Cyclical businesses in portfolio further reduced Asset intensity and portfolio complexity reduced Shift to higher EBITDA margin with lower earnings volatility Improved cash generation going forward 		
Attractive valuation	 Price (EV): €3.0 bn EV/EBITDA multiple: ~8.5 x Estimated closing of transaction: Q3 2019 		
Promising perspectives	 Evonik: Financial headroom for further strengthening of portfolio along growth engines 	 "MMA/PMMA Verbund": Strong new owner to extend technological edge and drive future growth 	



1. 2015-2019E

Well-structured divestment process results in attractive valuation

EBITDA 2016 - 2019E Ø€350 m¹ 2016 2018 2019E ~8.5 x (EV/EBITDA multiple)

2016-2017: Preparing the business

- Continuous reduction of production costs
- Restructuring of business setup (e.g. site closure Gramatneusiedl)
- Implementing lean and optimized business model to efficiently serve customers
- Increasing share of attractive high-margin specialties

2018: Maximizing the value

- Establishing a fully integrated "Verbund" structure with downstream products and specialty solutions
- Well-timed divestment decision at peak of cycle



1. Average annual EBITDA for years 2016 – 2018 as well as expected EBITDA for FY 2019

Active portfolio management

More balanced and specialty with improved financial metrics

Acquisitions

APD Specialty Additives "Creating a global leader in Specialty & Coating Additives"

Huber Silica "Excellent complementary fit for resilient silica business"

Dr. Straetmans "Expansion as leading partner for the cosmetics industry"

PeroxyChem

"Expansion of high-growth & -margin H2O2 specialty applications"

- Stable businesses with GDP+ growth
- EBITDA margin above target range
- CAPEX-light
- Sustained high cash conversion





Divestments



MMA/PMMA Verbund

"Major step towards a more specialty & balanced portfolio"

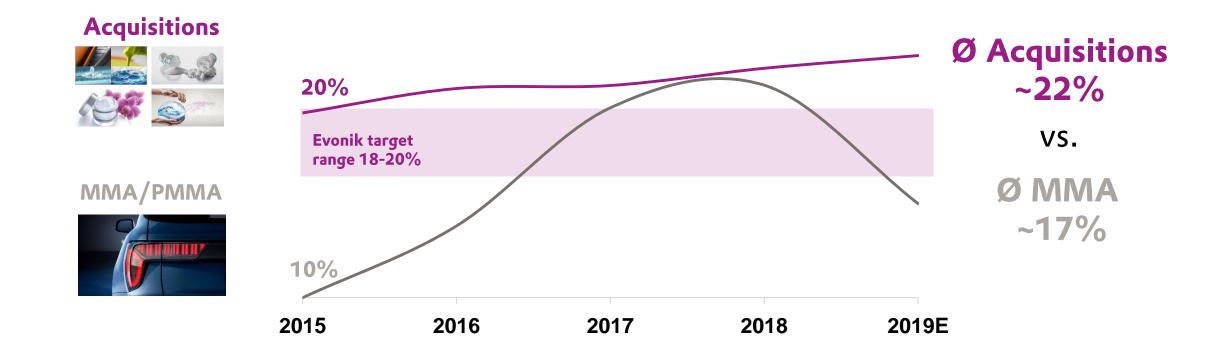


- Supply/demand-driven cyclical businesses
- Margin and FCF volatility over the cycle
- CAPEX-intensive



Portfolio transformation leads to higher margins with reduced volatility

EBITDA margin development: Acquisitions vs. "MMA/PMMA Verbund"





Acquisitions: APD Specialty Additives; Huber Silica; Dr. Straetmans; PeroxyChem

Building a best-in-class specialty chemicals company

Divestment of "Methacrylates Verbund" successfully completed

- Delivering on Specialty Chemicals strategy
- Key milestone in shaping our portfolio towards more resilience and less cyclicality
- Portfolio transformation towards higher margins and improved cash generation
- Attractive EV/EBITDA multiple
- Proceeds to strengthen balance sheet & targeted growth

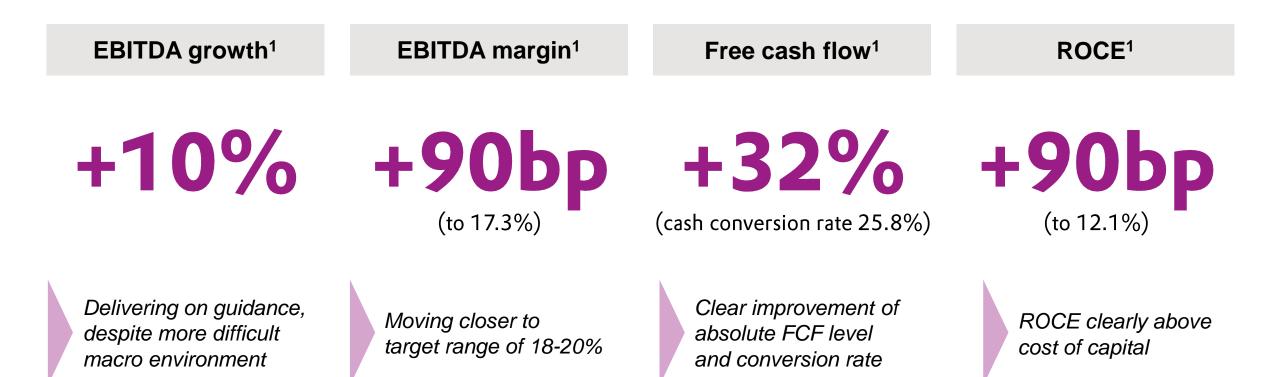


Strategy execution continues . . .



- 1. Sale of "Methacrylates Verbund"
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1. Compared to prior year

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Successful efficiency measures reflected in improved financial metrics

Admin expenses¹



Selling expenses²

- 10bp

R&D expenses

Stable at **~ €460 m**

- Delivering SG&A savings as planned
- Measures for next €150 m defined and in implementation
- FTEs identified and provisioned in Q4

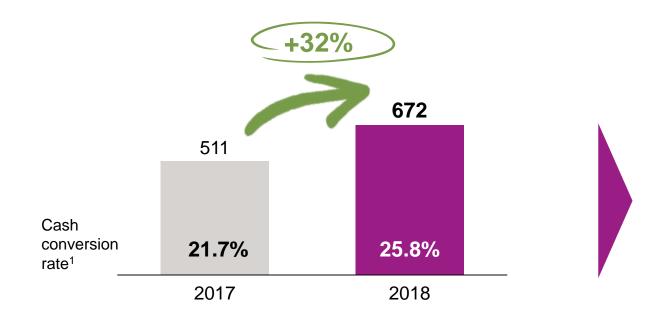
- Delivering SG&A savings as planned...
- ... and despite significantly higher logistics costs during low Rhine water levels

- More targeted R&D approach and focus on innovation growth fields
- At same time, sales of the innovation growth fields are fully on track (target > €1 bn by 2025)



1. FY 2018 P&L compared to prior year; 2. FY 2018 P&L in % of sales compared to prior year

Free Cash Flow 2018 Strong FCF driven by operating performance and efficiency measures



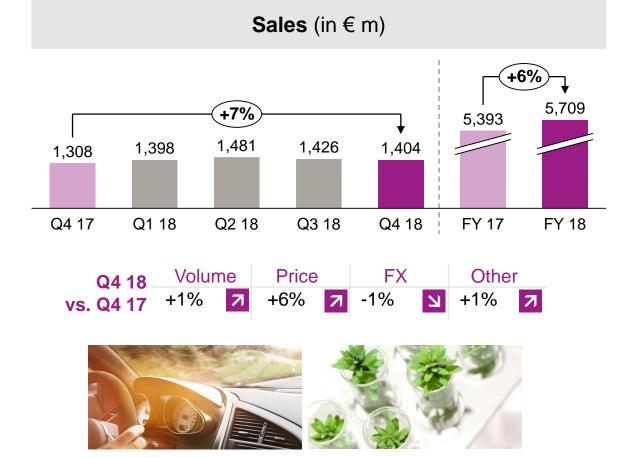
Free Cash Flow 2018 (in €m)

- FCF improved by €161 m strong operational performance mirrored in operating cash flow
- Strong FCF generation despite above-average NWC outflow in 2018 due to logistical challenges from low Rhine water level and cautious customer behavior towards year-end
- Lower cash-out for taxes in 2018 due to reimbursements relating to other periods

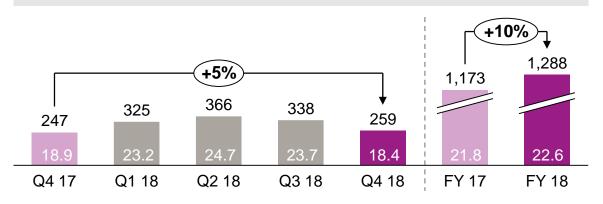


1. Free cash flow conversion (FCF/adj. EBITDA)

Resource Efficiency Positive volumes, further margin expansion



Adj. EBITDA (in € m) / margin (in %)



- Positive volume growth in Q4
- Good demand for eco-friendly, water-borne Coating Additives and High Performance Polymers
- Q4 impacted by usual seasonality and cautious customer behavior in Auto- and China-related businesses
- Earnings growth targeted for FY 2019



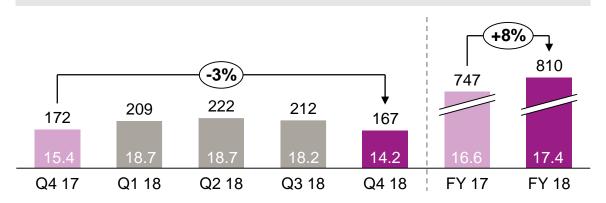
Nutrition & Care Animal Nutrition robust, Health and Personal Care with strong development



1. Mix of portfolio effects and others

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Adj. EBITDA (in € m) / margin (in %)



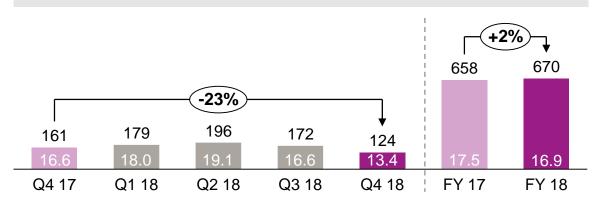
- Strong volume growth at year-end driven by Animal Nutrition and Baby Care
- Industry-linked businesses (e.g. Comfort & Insulation) in Q4 impacted by cautious customer behavior especially in China
- Methionine with unchanged healthy demand trend; prices down yoy due to higher product availability
- Lower earnings in Q1 expected (yoy), driven by seasonal patterns in Health Care, lower Methionine price (comps improving throughout the year) and ramp-up costs for new methionine plant



Performance Materials Successful FY 2018 despite a challenging year-end



Adj. EBITDA (in € m) / margin (in %)



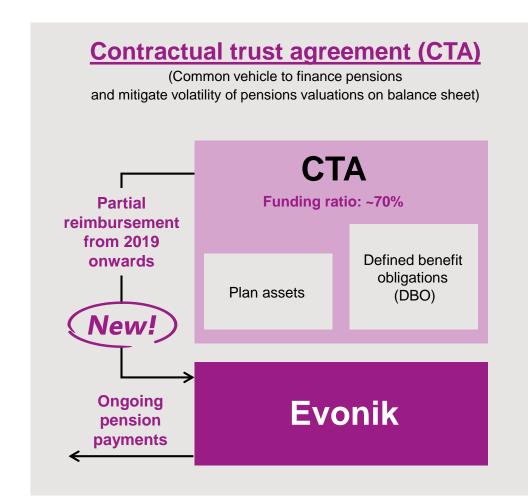
- Q4 burdened by low Rhine water level (Q4 impact ~€20 m) and limited raw material availability
- Weaker demand in Coatings & Construction and destocking in chemical supply chain additionally impacting volumes
- Positive pricing mainly driven by yoy higher butadiene spreads; expected margin normalization in MMA/PMMA
- In Q1, margin normalization in MMA/PMMA expected to continue; C4 business with limited raw material availability



Strategy shift in pension assets for sustainable FCF improvement Reimbursement from pension assets with tangible effect

- Target CTA funding ratio of ~70% reached ahead of plan due to historic top-ups (2011-2015) and strong asset performance
- Reimbursement (out of CTA assets) brought forward from 2021 to 2019
- Sufficient asset base to reimburse annually until the end of pension life while keeping funding ratio ~70% (no future top-ups)





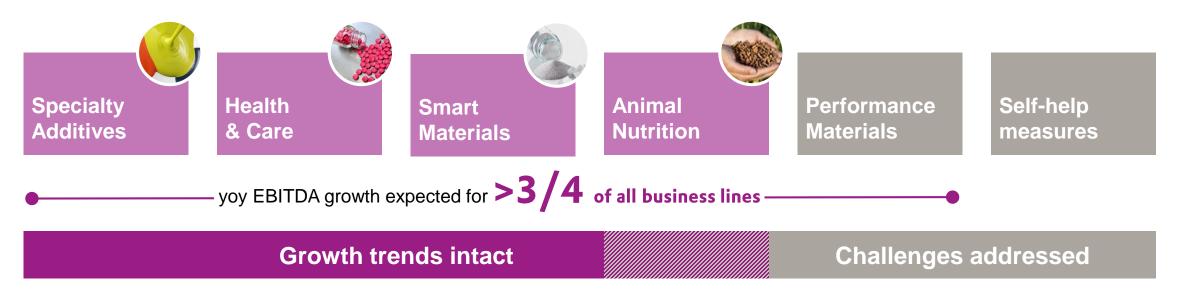


- 1. Sale of "Methacrylates Verbund"
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Resilient portfolio – Challenges addressed

Confidence for 2019 despite a more difficult macro environment



- Specialty Additives with resource-efficient solutions
- Health & Care with high exposure to attractive end-markets
- Smart Materials with ongoing replacement trend of traditional materials
- Animal Nutrition with unchanged trend towards sustainable nutrition

- Successful divestment of methacrylates business
- Animal Nutrition with "adjust 2020" efficiency program underway
 - SG&A 2020 efficiency program in execution
 - Integration of acquisitions:
 Synergies & additional earnings contribution



Outlook 2019: Adj. EBITDA

Outlook 2019

"slightly lower

(up to -10%)

ΟΓ

stable adj. EBITDA" (0%)

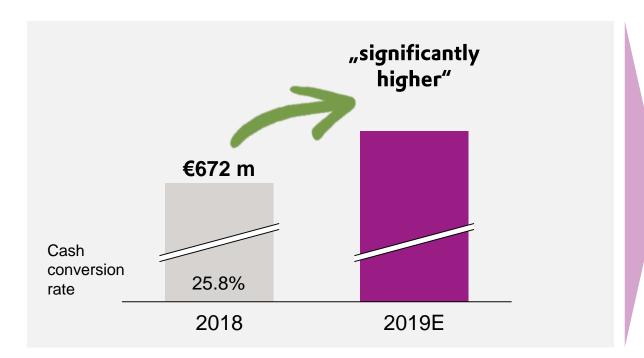
(FY 2018: €2,601 m)

- Assumption of lower economic growth throughout the year 2019
- Including price normalization in Methacrylates (- €140m)
- Nutrition & Care slightly lower; Resource Efficiency slightly higher; Performance Materials noticeably lower



Outlook 2019: Free Cashflow Further improvement in cash generation expected

"significantly higher free cash flow" (FY 2018: €672 m)



Positives:

- CTA pension reimbursement
- Lower cash-outflow for working capital

Negatives:

- Normalization of cash taxes
- Cash-out for efficiency program (SG&A)





•	Synergies from acquisitions (APD & Huber Silica)	Additional synergies of ~€30 m (total synergies: ~€70 m)
•	PeroxyChem	Not yet included in outlook, closing expected mid-2019 (Adj. EBTDA FY 2018: \$60 m)
•	ROCE	Above cost of capital (10.0% before taxes) but below 2018 (12.1%) due to higher capital employed (IFRS 16-related)
•	Сарех	~€1 bn (2018: €1,050 m)
•	EUR/USD	1.15 EUR/USD (2018: 1.18 EUR/USD)
•	EUR/USD sensitivity ¹	+/-1 USD cent = -/+ ~€8 m adj. EBITDA (FY basis)
•	Adj. EBITDA Services	Around the level of 2018 (2018: €146 m)
•	Adj. EBITDA Corporate / Others	Slightly less negative than in 2018 (2018: -€313 m)
•	Adj. D&A	~€950 m (2018: €877 m); increase mainly IFRS 16-related (~ +€90 m)
•	Adj. net financial result ²	~-€190 m (2018: -€162 m); increase partly IFRS 16-related (~ -€10 m)
•	Adj. tax rate	~28% (2018: 23%); 2018 benefitted from deferred taxes revaluation

1. Including transaction effects (after hedging) and translation effects; before secondary / market effects | 2. Guidance for "Adj. net financial result" subject to interest rate fluctuations which influence discounting effects on provisions



Nutrition & Care

- We assume a continuation of the volume growth and positive earnings trend in the majority of businesses in the Nutrition & Care segment.
- With new production capacities coming on stream, we expect the annual average prices for essential amino acids for animal nutrition to be lower than in the previous year.
- To offset the impact on our earnings, in 2018 we embarked on a program to raise the efficiency of our animal nutrition business.
- In addition, earnings will be adversely affected by expenses for the planned start-up of our new methionine facility in Singapore.
- Overall, earnings in the Nutrition & Care Segment are expected to be slightly lower than in the previous year.

Resource Efficiency

- In 2019, the Resource Efficiency segment will continue to benefit from its good positioning in the respective markets and the trend to resource-efficient solutions.
- Although growth is expected to slow in some end-markets and regions, we expect earnings to be slightly higher than in the previous year.

Performance Materials

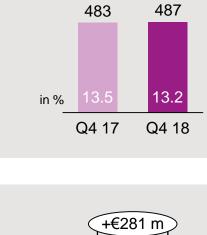
- In the Performance Materials segment, the recent very favorable demand/supply situation in the methacrylates business is expected to normalize.
- As a result, this segment will not be able to repeat the very high level of earnings seen in 2018; earnings will be perceptibly lower than in 2018.



Financial highlights Q4 2018

Continued organic growth driven by positive price development





-3,188

30 Sep

2018

(+1%)

-2,907

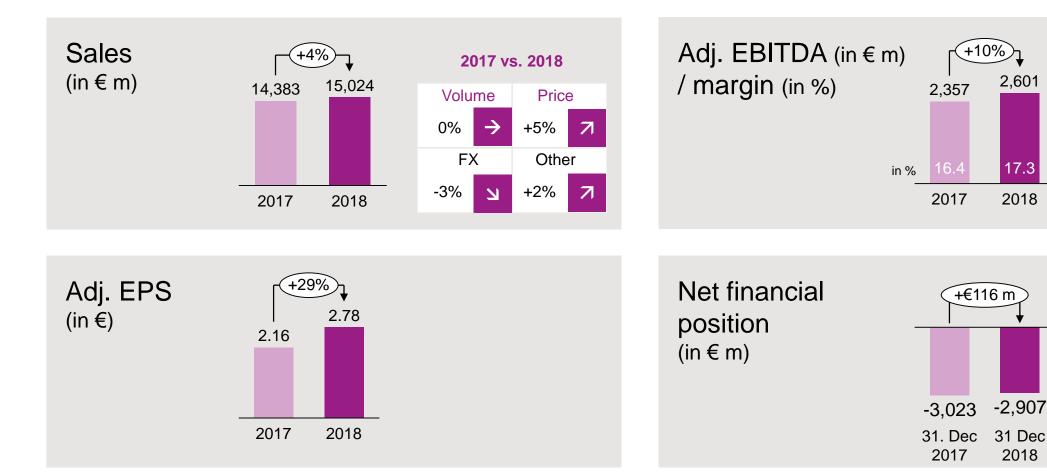
31 Dec

2018



Financial highlights FY 2018

Strong year-on-year improvement in all relevant KPIs





2,601

17.3

2018

-2,907

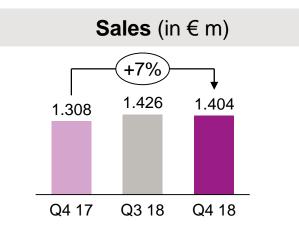
2018

Earnings development FY 2018 Earnings growth driven by growth segments

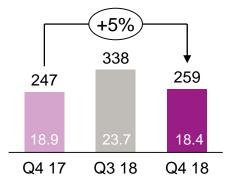




Resource Efficiency Q4 2018 Business Line comments



Adj. EBITDA (in € m) / margin (in %)





Coating Additives: Strong demand for additives from water-borne coatings and inks in Q4. Good business performance expected to continue in Q1.



Crosslinkers: Seasonally weaker demand across all regions and market segments like wind market or automotive. Solid start into 2019.



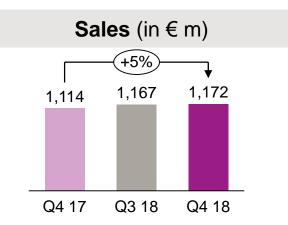
High Performance Polymers: Strong performance continued in Q4 with higher volumes and prices (yoy) for both membranes and PA12. This expected to continue in Q1.

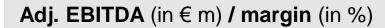


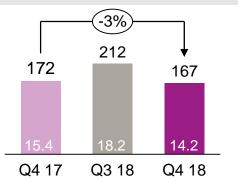
Silica: Good demand across all market segments, EBITDA impacted by higher distribution expenses and additional start-up costs from new precipitated silica plant in Charleston, South Carolina.



Nutrition & Care Q4 2018 Business Line comments









Personal Care: Good performance due to higher volumes with actives and functional additives (especially North America) leading to an overall improved product mix. Earnings growth expected for 2019.



Health Care: Solid Q4, finish of successful year across all product lines. Q1 expected yoy lower due to seasonal patterns; FY 2019 with stable earnings (due to end of large legacy contract).



Comfort & Insulation: Year-end impacted by cautious customer behavior especially in China and higher raw materials in Europe and Americas.



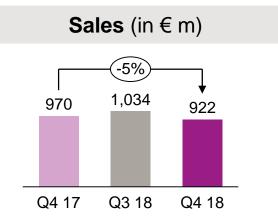
Baby Care: Improvement from a low base continuing. Volumes constantly improving in US and EU; self-help measures with positive effect on margins.



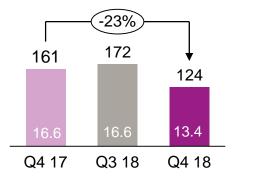
Animal Nutrition: Methionine with unchanged healthy demand trend; prices down yoy due to higher product availability. Q1 expected to be impacted by lower Methionine price (yoy delta improving throughout the year) and ramp-up costs for new methionine plant.



Performance Materials Q4 2018 Business Line comments



Adj. EBITDA (in € m) / margin (in %)







MMA/ PMMA:

Q4 slowdown in demand for MMA and PMMA across major industries (coatings, construction, automotive) due to cautious customer buying behavior.

Expected margin normalization in Q4 as supply/demand turns to balance in EU and Asia, US remains on the short side due to unplanned outages. Margin normalization in MMA/PMMA expected to continue in Q1.

Performance Intermediates:



Q4 with lower volumes in almost all products due to low Rhine water level and raw material supply constraints. Effect partially compensated by yoy higher contract spreads for Butadiene.

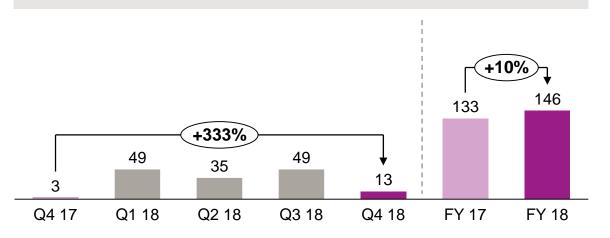
Lower variable costs due to oil and Naphtha price drop in Q4 slightly supports margin. In Q1, margin normalization in MMA/PMMA expected to continue; C4 business with limited raw material availability.



Services and Corporate / Others

Q4/FY 2018 segment comments

Services: adj. EBITDA (in € m)



- Q4 2018 earnings negatively impacted by reimbursement scheme from Services to operating segments
- FY 2017 impacted by insurance deductible after force majeure in Antwerp (- €15 m)

-26%` -12% -79 -74 -77 -83 -100 -313 -354 Q4 17 Q1 18 Q2 18 Q4 18 FY 17 Q3 18 FY 18

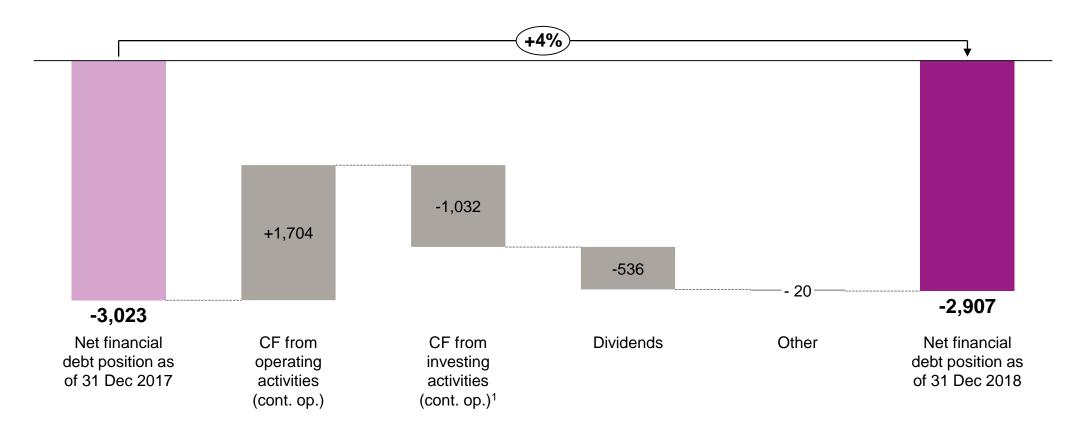
Corporate / Others: adj. EBITDA (in € m)

 Visible positive effects from initiated efficiency programs and from year-end effects



Net financial position development FY 2018

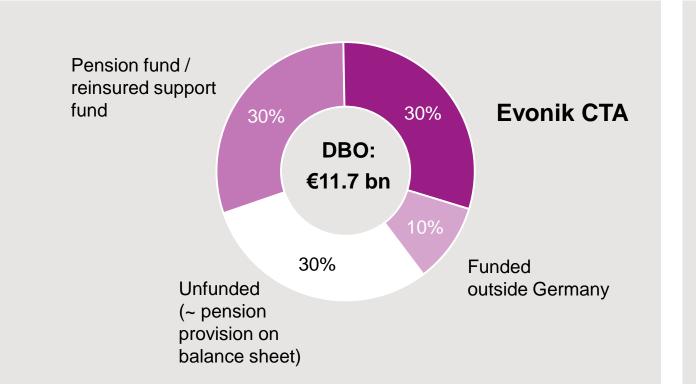
(in € m)



1. Cash outflow for investments in intangible assets and PP&E



Overview of defined benefit obligations Pension funding as of 31 December 2018



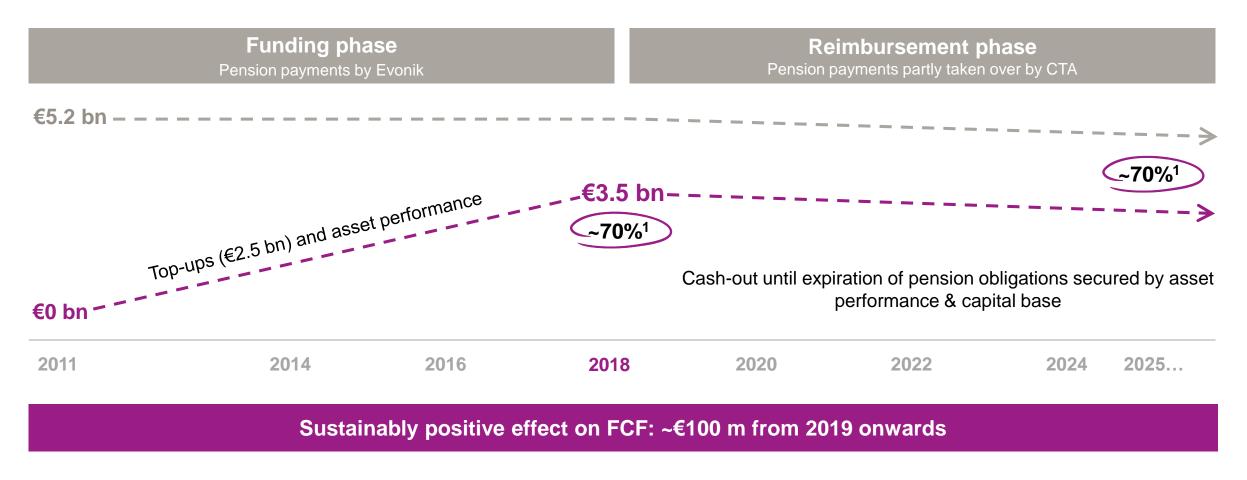
- Pensions very long-term, patient debt (>16 years) with no funding obligations in Germany
- DBO level of €11.7 bn yoy stable (interest rate unchanged at 2.00%)
- Pensions mainly financed via:
 - Pension fund (externally managed, direct payout to pensioners)
 - CTA established in 2012 (reimbursement from CTA assets starting from 2019 onwards)

Sustainable funding level of around ~70% reached



Pensions: Sustainable free cash flow improvement

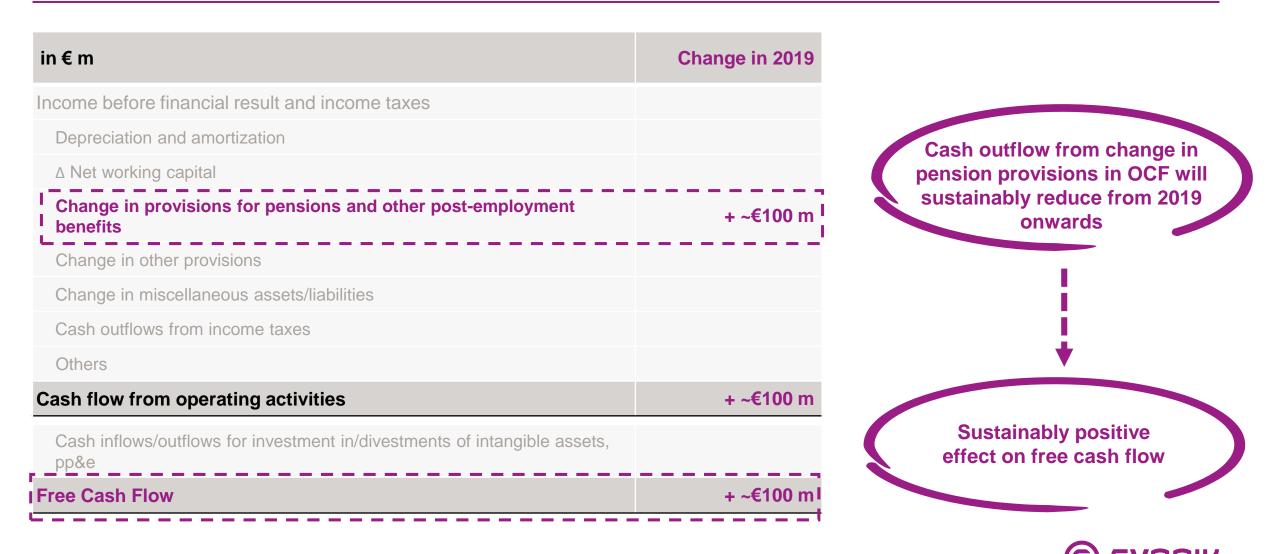
Strong CTA performance as a basis for reimbursements without further top-ups



1. Funding ratio | --- Development of CTA assets --- Pension obligations in CTA

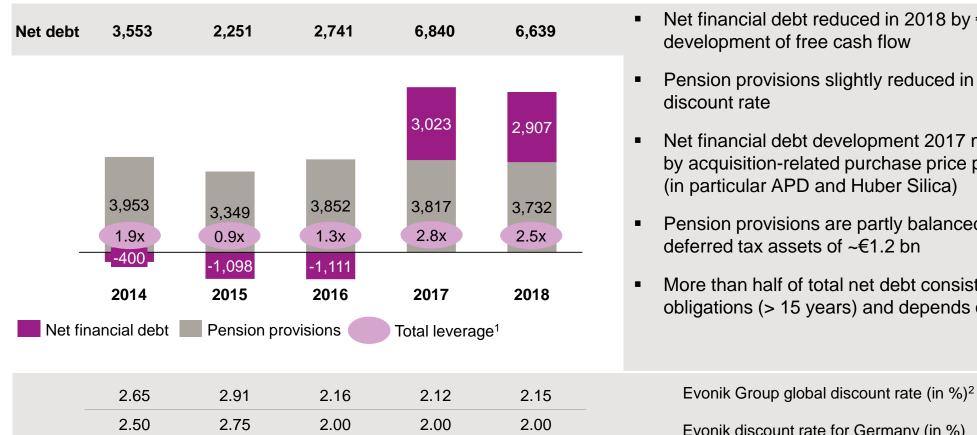


Impact on Cash flow statement



Development of net debt and leverage over time

(in € m)



- Net financial debt reduced in 2018 by €116 m due to good development of free cash flow
- Pension provisions slightly reduced in 2018 at a constant
- Net financial debt development 2017 mainly driven by acquisition-related purchase price payments (in particular APD and Huber Silica)
- Pension provisions are partly balanced by corresponding deferred tax assets of ~€1.2 bn
- More than half of total net debt consists of long-dated pension obligations (> 15 years) and depends on the discount rate

Evonik discount rate for Germany (in %)



1. Total leverage defined as (net financial debt - 50% hybrid bond + pension provisions) / adj. EBITDA LTM | 2. Calculated annually

in € m	Q4 2017	Q4 2018	Δ in %
Sales	3,573	3,681	+3
Adj. EBITDA	483	487	+1
Depreciation & amortization	-241	-226	
Adj. EBIT	242	261	+8
Adj. net financial result	-35	-23	
D&A on intangible assets	31	37	
Adj. income before income taxes	238	274	+16
Adj. income tax	-43	-30	
Adj. income after taxes	195	245	+27
Adj. non-controlling interests	-4	-8	
Adj. net income	191	237	+24
Adj. earnings per share	0.41	0.51	+24
Adjustments	-63	-294	

Depreciation & amortization:

 Q4 2017 with extraordinary impairments of ~€20 m across all segments

Adj. net financial result

 Decrease mainly due to reduced financing costs for cross currency swaps

Adj. tax rate:

 Q4 2018 adj. tax rate of only 10.5% due to positive effects from deferred tax revaluation in China

Adjustments:

- Restructuring -€182 m: mainly related to efficiency programs SG&A 2020 and Oleo 2020
- Other -€94 m: mainly due to reorganization of the Methacrylate business and a project to optimize the procurement of outsourced services



in € m	FY 2017	FY 2018	Δ in %
Sales	14,383	15,024	+4
Adj. EBITDA	2,357	2,601	+10
Depreciation & amortization	-871	-877	
Adj. EBIT	1,486	1,724	+16
Adj. net financial result	-176	-162	
D&A on intangible assets	129	145	
Adj. income before income taxes	1,439	1,707	+19
Adj. income tax	-415	-391	
Adj. income after taxes	1,024	1,316	+29
Adj. non-controlling interests	-17	-22	
Adj. net income	1,007	1,294	+29
Adj. earnings per share	2.16	2.78	
Adjustments	-261	-357	

Adj. net financial result:

 Decrease mainly due to reduced financing costs for cross currency swaps

D&A on intangible assets:

 Representing reversal of amortization on intangible assets (mainly related to PPA for APD and Huber Silica) for calculation of adjusted net income

Adj. tax rate:

 Adj. tax rate of only 22.9%, mainly due to positive effects from deferred tax revaluation in China in Q4

Adjustments

- Impairments -€208 m: mainly related to efficiency programs SG&A 2020 and Oleo 2020
- Other -€125 m: mainly due to reorganization of the Methacrylate business and a project to optimize the procurement of outsourced services



Cash flow statement Q4 2018

in € m	Q4 2017	Q4 2018
Income before financial result and income taxes	178	-32
Depreciation and amortization	297	229
Δ Net working capital	120	267
Change in provisions for pensions and other post-employment benefits	-47	-48
Change in other provisions	86	254
Change in miscellaneous assets/liabilities	-11	-38
Cash outflows from income taxes	-22	-67
Others	-83	-7
Cash flow from operating activities	518	558
Cash outflows for investment in intangible assets, pp&e	-357	-328
Cash outflows for investment in intangible assets, pp&e Cash inflows/outflows from investments/divestments of shareholdings	-357 -14	-328 56
Cash inflows/outflows from investments/divestments of		
Cash inflows/outflows from investments/divestments of shareholdings	-14	56
Cash inflows/outflows from investments/divestments of shareholdings Cash inflows/outflows relating to securities, deposits and loans	-14 7	56 3

CF from operating activities

- Lower (unadjusted) earnings due to build-up of provisions for SG&A program
- Higher cash-inflows from NWC as partial reversal of strong NWC increase in Q3; still remaining potential for active NWC management in 2019
- Change in other provisions mirrors build-up of provisions for SG&A program in EBIT (cashneutral)

CF from investing activities

 Cash inflows from divestments mainly due to sale of agrochemical site (Jayhawk) in the US



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Cash flow statement FY 2018

in € m	FY 2017	FY 2018
Income before financial result and income taxes	1,225	1,367
Depreciation and amortization	923	875
∆ Net working capital	39	-180
Change in provisions for pensions and other post- employment benefits	-202	-212
Change in other provisions	-6	157
Change in miscellaneous assets/liabilities	22	35
Cash outflows from income taxes	-313	-267
Others	-137	-71
Cash flow from operating activities	1,551	1,704
Cash outflows for investment in intangible assets, pp&e	-1,040	-1,032
Cash inflows/outflows from investments/divestments of shareholdings	-4,147	-29
Cash inflows/outflows relating to securities, deposits and loans	17	-31
Others	-11	-8
Cash flow from investing activities	-5,181	-1,042
Cash flow from financing activities	23	-676

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CF from operating activities

- yoy higher earnings due to good operational performance
- Cash-out in NWC as result of logistical challenges in Q4 and customer destocking offers potential for 2019
- Change in other provisions mirrors build-up of provisions for SG&A program in EBIT (cashneutral)
- Lower cash taxes due to reimbursements relating to other periods

CF from investing activities

 Cash outflows from investments in 2017 including payments for APD and Huber Silica

CF from financing activities

 Mainly cash outflows for dividend in 2018; 2017 with cash inflows from financing activities (to finance PP Huber Silica)



Segment overview by quarter

Sales (in € m)	Q1/17	Q2/17	Q3/17	Q4/17	FY 2017	Q1/18	Q2/18	Q3/18	Q4/18	FY 2018
Nutrition & Care	1,120	1,163	1,110	1,114	4,507	1,119	1,189	1,167	1,172	4,646
Resource Efficiency	1,360	1,367	1,358	1,308	5,393	1,398	1,481	1,426	1,404	5,709
Performance Materials	959	910	913	970	3,751	995	1,025	1,034	922	3,976
Services	193	174	172	178	717	163	172	164	178	677
Corporate / Others	4	4	3	3	15	3	3	3	6	16
Evonik Group	3,636	3,618	3,556	3,573	14,383	3,678	3,870	3,794	3,681	15,024
Adj. EBITDA (in € m)	Q1/17	Q2/17	Q3/17	Q4/17	FY 2017	Q1/18	Q2/18	Q3/18	Q4/18	FY 2018
Nutrition & Care	187	201	188	172	747	209	222	212	167	810
Resource Efficiency	297	318	311	247	1,173	325	366	338	259	1,288
Performance Materials	157	168	172	161	658	179	196	172	124	670
Services	43	38	49	3	133	49	35	49	13	146
Corporate / Others	-89	-85	-80	-100	-354	-83	-77	-79	-74	-313
Evonik Group	595	640	640	483	2,357	679	742	692	487	2,601



Upcoming IR events

	Conferences & Roadshows
8 March 2019	Roadshow Frankfurt
8 March 2019	Roadshow London
14 March 2019	Goldman Sachs Chemicals Conference, London
15 March 2019	Roadshow Edinburgh
19 March 2019	Exane Consumer Ingredients Conference, London
20 March 2019	Roadshow Zurich
21 March 2019	Roadshow Wien
28 March 2019	MainFirst Corporate Conference, Copenhagen
4 April 2019	Roadshow New York

Upcoming Events & Reporting Dates

5 March 2019	FY 2018 reporting
7 May 2019	Q1 2019 reporting
28 May 2019	AGM
1 August 2019	Q2 2019 reporting
5 November 2019	Q3 2019 reporting



Evonik Investor Relations team



Tim Lange Head of Investor Relations

+49 201 177 3150 tim.lange@evonik.com



Janine Kanotowsky Team Assistant

+49 201 177 3146 janine.kanotowsky@evonik.com



Kai Kirchhoff Investor Relations Manager

+49 201 177 3145 kai.kirchhoff@evonik.com



Joachim Kunz Investor Relations Manager

+49 201 177 3148 joachim.kunz@evonik.com



Fabian Schwane Investor Relations Manager

+49 201 177 3149 fabian.schwane@evonik.com



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